

Maricopa County Internal Audit Department

301 West Jefferson St Suite 660 Phx, AZ 85003-2148 Phone: 602-506-1585 Fax: 602-506-8957 www.maricopa.gov **To:** Andrew Kunasek, Chairman, Board of Supervisors

Fulton Brock, Supervisor, District I Don Stapley, Supervisor, District II Max W. Wilson, Supervisor, District IV Mary Rose Wilcox, Supervisor, District V

From: Ross L. Tate, County Auditor

Subject: American Recovery and Reinvestment Act (ARRA)

Date: July 21, 2011

Summary

The Federal Government has awarded Maricopa County \$62.6 million in ARRA funds which have been allocated to 13 County agencies. As of May 31, 2011, these agencies have collectively received \$47.7 million and spent \$49.3 million for County programs and payments to non-County service providers (subrecipients). The County receives the revenues after program expenditures have been submitted for reimbursement. Based upon our review of the County's ARRA activities, it appears Maricopa County has implemented adequate procedures to comply with Federal accountability and transparency requirements.

Background

Nationally, the American Recovery and Reinvestment Act of 2009 (ARRA) authorized spending up to \$787 billion to aid in the rebound of the nation's economy. As stated by Federal guidelines, the main goals of ARRA are: to create and save jobs, to spur economic activity, to invest in long-term economic growth, and to foster new levels of accountability and transparency in government spending.

As the County's ARRA programs near completion, we reviewed how much money was received, how it was spent, and what measures were taken to achieve accountability and transparency. In compiling the following information, we conducted interviews, reviewed administrative records, and referred to the Arizona Office of the Auditor General's *Maricopa County Single Audit Report* for the period ended June 30, 2010.

"Maricopa County is committed to providing taxpayers with a highly transparent and accountable process for expending funds acquired through the American Recovery and Reinvestment Act (ARRA)."

Source: Maricopa County Website (<u>www.Maricopa.gov/ARRA</u>)

| Cumulative ARRA Revenues and Expenditures as of May 31, 2011 Unaudited (in Thousands) | | |
|---|-----------|--------------|
| County Agency | Revenues | Expenditures |
| Human Services | \$ 20,259 | \$ 21,086 |
| Justice System Planning & Information | 9,162 | 9,142 |
| Transportation | 6,877 | 6,877 |
| County Attorney | 3,604 | 3,802 |
| Adult Probation | 2,204 | 2,166 |
| Public Health | 1,198 | 1,146 |
| Sheriff | 1,082 | 1,237 |
| Facilities Management | 1,060 | 1,677 |
| Air Quality | 725 | 725 |
| Community Development ¹ | 587 | 587 |
| Library District | 540 | 540 |
| Juvenile Probation | 349 | 262 |
| Education Services | 5 | 5 |
| Total | \$ 47,652 | \$ 49,252 |
| ¹ As of July 2009, Community Development merged with Human Services. | | |

Source: Advantage Financial System Analysis

See **Appendix A** for revenues collected by each County agency, **Appendix B** for expenditures listed by program category, and **Appendix C** for expenditures listed by individual projects for County agencies and subrecipients.

Administration and Oversight

Maricopa County has generally administered ARRA grant awards in the same way it has administered other grants. However, County management has established additional guidelines to reduce the risks associated with (1) receiving and spending large sums of money within short timelines, (2) high public and political visibility, and (3) Federal requirements for accountability and transparency.

The County Manager appointed an ARRA lead coordinator to act as the primary liaison between Federal and County stakeholders. The lead coordinator is part of an advisory committee representing Materials Management, the Department of Finance, and the Office of Management and Budget; the committee provides expertise for systems and processes critical to ARRA.

Federal Requirements

Maricopa County must demonstrate accountability and transparency by establishing effective processes to comply with the following Federal requirements.

Independent Audits

The Single Audit Act requires non-Federal entities that spend \$500,000 or more in Federal grants in a fiscal year to undergo a compliance audit. For Maricopa County, the Arizona Office of the Auditor General conducts this audit. The Auditor General included ARRA grants in the scope of its FY 2010 Single Audit Report. ARRA funds that are distributed to subrecipients are subject to audits under the Single Audit Act. In addition, Internal Audit reviews subrecipient organizations for compliance with Single Audit Act requirements each year.

Other Requirements

We identified key ARRA accountability and transparency requirements. Based upon interviews and documents reviewed, it appears the County has established processes to meet Federal requirements. The following table describes the Federal requirement and the County's compliance status.

| ARRA Accountability and Transparency Requirements | | |
|---|--|----------------------|
| ARRA Section | Requirement | County Compliance |
| Planning and Project | Selection Requirements | |
| Certification | The governor, mayor, or other chief executive, shall certify that the infrastructure investment has received the full review and vetting required by law. | N/A ¹ |
| Set-aside for Reporting and Recordkeeping | Agencies may reasonably adjust applicable limits on administrative expenditures for Federal awards to help recipients defray the costs of data collection. | N/A ² |
| Preference for Quick- Start Activities | Recipients shall give preference to activities that can be started and completed expeditiously. | Yes |
| Limit on Funds | Funds cannot be used for any casino or other gambling establishment, aquarium, zoo, golf course, or swimming pool. | Yes |
| Reporting Requireme | nts | |
| Reports on Use of Funds – Recipient Reports | Recipient shall submit reports no later than 10 days after the end of each calendar quarter. | Yes |
| Establish Separate Funding Accounts | ARRA funds must be accounted for separately from other grant funds. | Yes |
| Data Quality and Completeness | All agencies must ensure Recovery Act funding reporting is complete and accurate and complies with agency Information Quality Act guidelines. | Yes |
| Public Transparency | | |
| Reports on Use of Funds – Agency Reports | No later than 30 days after the end of each calendar quarter, each agency's reports must be made available on the website. | Yes |

| ARRA Accountability and Transparency Requirements | | |
|---|--|----------------------|
| ARRA Section | Requirement | County Compliance |
| Information Collection and Dissemination | Agencies should establish a page on their existing website dedicated to the Recovery Act, which is linked to Recovery.gov and will provide a single portal for all agency-specific information related to the Act. | Yes |
| Risk Mitigation | | |
| Protecting Whistleblowers | Employees are protected from discharge, demotion, or reprisal for disclosure. | Yes |
| Risk Management | Existing internal controls should be sufficient to mitigate the risk of waste, fraud, and abuse. | Yes |
| Risk Management | Each agency should assess risk for each project and assess risks for individual programs that receive Recovery Act funding. | Yes |
| Contract Managemen | t | |
| Contract | Agencies need to assess existing processes for awarding contracts; including central contractor registration (CCR) and obtaining Dun and Bradstreet universal numbering system (DUNS) number. | Yes |
| Special Contract Provisions | To the maximum extent possible, contracts shall be awarded as fixed-price contracts through the use of competitive procedures. | Yes |
| Contract Type Selection | Agencies should select a contract type that supports meaningful and measureable outcomes consistent with agencies plans and Recovery Act goals. | Yes |
| Contract Training | Agencies should have sufficient and adequate trained workforce to responsibly plan, evaluate, award, and monitor contracts. | Yes |
| Buy American | Agencies should ensure that the Buy American clause is included in all ARRA contracts. | Yes |
| Wage Rates | Agencies should ensure that the wage rate requirement clause is included in all ARRA contracts. | Yes |

C: David Smith, County Manager

Sandi Wilson, Deputy County Manager

Wes Baysinger, Chief Procurement Officer

Will Barnow, Intergovernmental Coordinator, Department of Government Relations Robert Harwood, Financial Supervisor, Department of Finance

Cindy Goelz, Budget Administrator, Office of Management and Budget

¹ The State of Arizona passes-through funds; the State certified the infrastructure.
² The County did not charge additional administrative costs to ARRA programs beyond normal agency indirect costs.

Appendix A ARRA Revenues Collected by County Agency as of May 31, 2011 (Unaudited)

| County Agency | Federal ARRA Grants Received | State ARRA Grants Received | Total (Thousands) |
|---------------------------------------|---------------------------------|-------------------------------|----------------------|
| Human Services | \$5,145 | \$15,114 | \$20,259 |
| Justice System Planning & Information | 9,162 | 0 | 9,162 |
| Transportation | 0 | 6,877 | 6,877 |
| County Attorney | 345 | 3,259 | 3,604 |
| Adult Probation | 2,183 | 21 | 2,204 |
| Public Health | 509 | 689 | 1,198 |
| Sheriff | 344 | 738 | 1,082 |
| Facilities Management | 1,060 | 0 | 1,060 |
| Air Quality | 725 | 0 | 725 |
| Community Development | 587 | 0 | 587 |
| Library District | 540 | 0 | 540 |
| Juvenile Probation | 349 | 0 | 349 |
| Education Services | 0 | 5 | 5 |
| Total | \$ 20,949 | \$ 26,703 | \$ 47,652 |

Appendix B ARRA Expenditures Categorized by Program as of May 31, 2011 (Unaudited)

| Program\ Category | Expenditures (Thousands) |
|------------------------------------|-----------------------------|
| Public Safety | \$16,609 |
| Displaced Persons (Homeless) | 8,689 |
| Adult/Youth Work Programs | 7,617 |
| Home and Home Improvements | 6,877 |
| Education | 4,736 |
| Health Care | 2,942 |
| Air Quality and Alternative Energy | 1,146 |
| Transportation | 636 |
| Total | \$ 49,252 |

Appendix C

ARRA Expenditures by Project for County Agencies and Subrecipients as of May 31, 2011 (Unaudited)

| Projects Directly Administered by County Agencies | | |
|---|-----------------------|-----------------------|
| Project | Agency | Amount (Thousands) |
| Pavement Preservation | Transportation | \$6,878 |
| Workforce Investment Act Adult/Dislocated Worker Program | Human Services | 4,475 |
| Prosecution of Drugs, Gangs, and Violent Crime Offenders | County Attorney | 1,909 |
| Solar Thermal Heating System | Facilities Management | 1,677 |
| Early Head Start Expansion | Human Services | 1,431 |
| Arizona Criminal Justice Commission Drug | County Attorney | 1,388 |
| Prison Re-Entry Initiative | Adult Probation | 1,379 |
| Head Start | Human Services | 1,281 |
| Neighborhood Narcotics Enforcement Team | Sheriff | 888 |
| Weatherization Low – Income Assistance | Human Services | 730 |
| Photovoltaic System White Tank Library | Library District | 540 |
| Healthcare for the Homeless | Public Health | 539 |
| COMBAT Narcotic Activity from the Southern Boarder | Adult Probation | 538 |
| Immunization Program | Public Health | 425 |
| Head Start Expansion | Human Services | 377 |
| Victims of Crime Act | County Attorney | 278 |
| State Energy Section | Human Services | 271 |

| Projects Directly Administered by County Agencies | | |
|--|---------------------------------------|-----------------------|
| Project | Agency | Amount (Thousands) |
| Case Carrying Juv Prob Officer Retention | Juvenile Probation | 262 |
| Maricopa County Neighborhood Narcotics Enforcement Team (MCNNET) & Parcel Interdiction | Sheriff | 233 |
| Gun Violence Prosecution Program | County Attorney | 227 |
| Lead Based Paint Hazard Reduction | Public Health | 182 |
| Community Restitution | Adult Probation | 178 |
| Vehicle Retrofit | Air Quality | 150 |
| ARRA Public Safety Funds | Sheriff | 115 |
| Workforce Investment Act Youth Program | Human Services | 99 |
| Edward Byrne Memorial Justice Assistance Grant Administration Project | Justice System Planning & Information | 83 |
| Public Safety Stabilization | Adult Probation | 72 |
| Community Service Block ARRA – FY11 | Human Services | 33 |
| Homeless Prevention/Rapid Rehousing | Human Services | 17 |
| Community Development Block Grant – R | Community Development | 6 |
| Enhancing Education through Technology | Education Services | 5 |
| Total Funds Administered Directly by Coun | \$ 26,666 | |

| Projects Administered by Subrecipients | | |
|---|---------------------------------------|-----------------------|
| Project/Service Provider | Agency | Amount (Thousands) |
| Foundation for Senior Living Home Improvements | Human Services | \$6,003 |
| City of Phoenix – Enhanced Community Prosecution | Justice System Planning & Information | 1,655 |
| Catholic Charities Community Services | Human Services | 1,585 |
| City of Phoenix – Customized Police Software Development | Justice System Planning & Information | 1,300 |
| City of Phoenix – Police Software Upgrades | Justice System Planning & Information | 1,300 |
| Arizona Call-A-Teen | Human Services | 1,208 |
| City of Glendale – CAD/RMS/MDC Replacement | Justice System Planning & Information | 741 |
| Valley of the Sun United Way | Human Services | 668 |
| City of Mesa – Technology Implementation or Improvement Programs | Justice System Planning & Information | 609 |
| City of Phoenix – e-Citations | Justice System Planning & Information | 600 |
| Valle Del Sol | Human Services | 592 |
| Accurate Consulting Services LLC | Air Quality | 575 |
| City of Phoenix – Crisis Response Unit | Justice System Planning & Information | 520 |
| City of Tempe – Police Department Crime Reduction Initiative | Justice System Planning & Information | 510 |
| Goodwill of Central Arizona | Human Services | 466 |
| Youngtown Alley Pavement | Community Development | 326 |
| City of Chandler – Records Management System Coordination and Implantation Project | Justice System Planning & Information | 310 |

| Projects Administered by Subrecipients | | |
|---|---------------------------------------|-----------------------|
| Project/Service Provider | Agency | Amount (Thousands) |
| Tempe Community Action | Human Services | 299 |
| City of Mesa – Digital Recorders for Public Safety Communications Center | Justice System Planning & Information | 295 |
| Guadalupe Gastelo Neighborhood | Community Development | 255 |
| City of Avondale – Family Advocacy Center | Justice System Planning & Information | 225 |
| Community Services of Arizona | Human Services | 224 |
| City of Mesa – Police Department CAD Wireless Network Encryption | Justice System Planning & Information | 191 |
| YMCA/Community Initiatives | Human Services | 180 |
| City of Glendale | Human Services | 172 |
| Foundation for Senior Living Programs | Human Services | 168 |
| Carlson Real State | Human Services | 120 |
| City of Peoria – Community Policing Overtime | Justice System Planning & Information | 120 |
| City of Phoenix – Electronic Prosecutor Records Organization Disaster Recovery and Retention Technology Improvement Program | Justice System Planning & Information | 120 |
| City of Avondale | Human Services | 104 |
| Town of Gila Bend | Human Services | 99 |
| Town of Buckeye | Human Services | 96 |
| City of Chandler – Police Investigative Equipment | Justice System Planning & Information | 93 |
| City of Tolleson | Human Services | 87 |
| Town of Guadalupe | Human Services | 86 |

| Projects Administered by Subrecipients | | |
|--|---------------------------------------|-----------------------|
| Project/Service Provider | Agency | Amount (Thousands) |
| City of Phoenix | Human Services | 83 |
| Town of Gilbert – Police Department Phone Logger System Project | Justice System Planning & Information | 65 |
| City of Surprise – Traffic Enforcement Technology Enhancement | Justice System Planning & Information | 57 |
| City of Goodyear – Prosecution Initiative | Justice System Planning & Information | 56 |
| City of Avondale – Police Radio Connection | Justice System Planning & Information | 48 |
| Gilbert Towne Center | Human Services | 47 |
| Town of Gilbert – Mobile Wireless Handheld Device project | Justice System Planning & Information | 42 |
| City of El Mirage – Property Crimes Reduction & Fugitive Apprehension Program | Justice System Planning & Information | 41 |
| City of Peoria – Crime Analysis | Justice System Planning & Information | 40 |
| Mesa Unified School District | Human Services | 39 |
| City of Tolleson – Field Report Writing Project | Justice System Planning & Information | 33 |
| City of Chandler – Police Training Equipment | Justice System Planning & Information | 30 |
| Community Legal | Human Services | 26 |
| Town of Buckeye – Mobile Law Enforcement License Plate Recognition Program | Justice System Planning & Information | 22 |
| Town of Youngtown – Digital Interview and Interrogation | Justice System Planning & Information | 14 |
| City of Scottsdale – Courts Auto Dialer Project | Justice System Planning & Information | 10 |

| Projects Administered by Subrecipients | | |
|--|---------------------------------------|-----------------------|
| Project/Service Provider | Agency | Amount (Thousands) |
| Tempe Elementary School District | Human Services | 10 |
| Town of Gilbert – Police Department Digital Recording System Project | Justice System Planning & Information | 10 |
| 1st Presbyterian Church | Human Services | 6 |
| Chandler Unified School District | Human Services | 2 |
| City of El Mirage – Crime Mapping for Citizens | Justice System Planning & Information | 2 |
| City of El Mirage – MYCLYNS | Justice System Planning & Information | 1 |
| Total Funds Administered by Subrecipients | | \$ 22,586 |
| Grand Total (County plus Subrecipients) | | \$ 49,252 |